In The Matter Of: Public Meeting November 21, 2019 NY Supreme Court - Civil

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13	MICHAEL CARDOZO, Chair MITRA HORMOZI	
14	SEYMORE LACHMAN PETER MADONIA,	
15	HONORABLE RANDALL ENG (Retired)	
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CHAIRMAN CARDOZO: Judge Eng is not here, but I think we should start. Let me note this is being streamed for the public, who may want to observe and listen in. We have a couple of members of the public here as well.

But our work today is to begin the debate, discussion of our recommendations. And I laid out in my e-mail the way I thought we should proceed.

I thought best first to highlight the issues that we are supposed to decide, remembering this year is just Judge's salaries, but the statute says that we are making a four-year recommendation, what the judicial salaries will be effective April 1, 2020 and the next three years after that. And it will become the law, unless the legislature overrules it by April 1.

And under the -- and here is Judge Eng.

JUDGE ENG: Yes, in the subway for an extra half an hour.

CHAIRMAN CARDOZO: That is not within our jurisdiction.

JUDGE ENG: We will fix that next, we will take care of it.

CHAIRMAN CARDOZO: Let me note under the statutory amendment, our recommendations have to be approved both by majority vote, but also approved by one of each of the appointing representatives. So the appointee

of the Chief Judge, one of the three appointees of the Governor, the appointee of the Majority Leader, and the appointee of the Speaker have to join in the recommendation. So -- and please interrupt me if you have any questions on that.

We have gotten a lot of information and I guess the additional information we got I distributed yesterday and maybe a couple of days before.

MS. HORMOZI: Yes. Thank you.

CHAIRMAN CARDOZO: So, anybody have any discussion about that information or any other information that we should have before we proceed?

MR. MEGNA: I am a little confused as to, when we say we are doing this for a four-year period, I guess I am kind of curious about the interpretation on that, especially in relatively uncertain, you know, fiscal times.

What does that mean?

CHAIRMAN CARDOZO: Well, the statute says that our recommendations, which must be completed by December 31, shall provide what the four years commencing on April of 2020 the annual salaries of the judges shall be. So, what the prior Commission did, as well as the Commission four years before that, is say, effective April 1, 2017, I guess it was, the salaries should be X; and what they said was the same as the Federal District's

salaries, and the following year the salary shall be Y, et cetera.

So, that's what our statute --

MR. MEGNA: So we are making a four-year commitment, so future events could not alter the decisions that we make now?

CHAIRMAN CARDOZO: That's my understanding.

If you remember, the constitutional issue was debated in the United States Supreme Court because the Congress was -- had not been giving COLA increases, since Judge's salaries constitutionally cannot be decreased, that the Supreme Court decided that it was unconstitutional for Federal Judges not to receive the cost of living increase, and so this Commission -- the prior Commissions, I think, taking that philosophy, said, along with the statute, said this is the salary and since the federal -- and linking it to the federal salary said, whatever the federal salary is, since the federal salary would be getting a built in COLA, that's what they said it would be.

MR. MALATRAS: For the purposes of our discussion, we don't -- the linkage to the federal salary is the previous Commission.

CHAIRMAN CARDOZO: Yes, that's correct. Because the -- the link to the federal salary, since the federal salary has a built-in COLA, would automatically take that

1	into	account	•

MR. MADONIA: I guess a friendly amendment to that concern, it is a four-year window and not a permanent window, as it is for the federal Judges.

CHAIRMAN CARDOZO: Right.

MR. MALATRAS: The Legislature has the opportunity to override as of April 1 of 2020 on the entire package, as I understand?

CHAIRMAN CARDOZO: Yes. Yes.

MR. MALATRAS: That would not be -- of judicial salary because they have to --

CHAIRMAN CARDOZO: I am sorry, can you speak a little louder? I didn't hear.

MR. MALATRAS: You can't make the argument, I guess the question becomes, could someone make the argument that say we say we are going to relink -- we are going to continue linking to the federal increases, if the legislature, that is for four years, therefore now locking in legally, our response is for four years they get those increases.

CHAIRMAN CARDOZO: Yes.

MR. MALATRAS: The legislature can't somehow come in -- the legislature could come in and say that all is no good, we are going back down as a package with no increases. No one can make the argument though somehow

1	that because of the four-year length of time it is somehow
2	exceeding their constitutional authority, because they are
3	now making this the future salary for future legislature.
4	CHAIRMAN CARDOZO: Right.
5	MR. MALATRAS: It is a different legislature
6	likely.
7	CHAIRMAN CARDOZO: We have to make a four-year
8	decision. And this legislature by April 1 can overrule it.
9	But after that, barring something that I am not aware of,
10	that will be the salaries for the next four years.
11	MR. MALATRAS: Got it.
12	MR. LACHMAN: Is a simple majority necessary or
13	two-thirds majority?
14	CHAIRMAN CARDOZO: Simple majority signed by the
15	Governor.
16	MR. MADONIA: If we were to make a recommendation
17	to support following the salaries of the Federal Judges, it
18	would be in the context of being funded within the
19	restraints of the existing OCA budget, based on what we
20	heard from them?
21	CHAIRMAN CARDOZO: That's correct, right.
22	MR. MEGNA: I have a question about that.
23	Because I think that's a great question. How could they
24	commit to that for a four-year period?
25	CHAIRMAN CARDOZO: I don't think they can be

convinced of it. I think what they are saying is -MR. LACHMAN: Committed.

CHAIRMAN CARDOZO: -- historically over the last four years the COLA increase on the federal level would vary between 1 and 1.4 percent. They say that this proposed salary increase that is projected would be about 1 percent, and so they say, therefore, it could be easily absorbed within the OCA budget.

You know, if there is some -- something happened that caused -- some unrelated event happened that caused the OCA budget to skyrocket, they would obviously have difficult decisions to make down the road.

MS. HORMOZI: I apologize.

MR. MALATRAS: One more question. If it gets to year one, because you don't usually in a budget have surplus, right? So if it is, I think the numbers that OCA I believe was at 1 percent, \$2.7 million. So they will have to offset those costs by \$2.7 million. The question I have is, are they assuming a 2 percent increase in their request to the executive budget or are they assuming flat? That's an important question by the way, because that either pays for the salaries or does not pay for the salaries or it results in cuts.

I don't know what the request of OCA will be, because they have -- I think, Bob sent around, I think

there are years where there are deficit areas. The other branches have come in flat as a matter of the budget.

So, are we assuming what the normal 1 and a half, 2 percent increase, what the federal institutions are getting isn't flat, and it is a box score, it is a question that we should consider is, you compound these increases over four years, I think it is nearly impossible. I mean, without offsetting considerable costs. Am I wrong?

MR. MEGNA: No. So, here is what I have done, just so you know. On these questions, because I have been, you know, Jim and I have been obviously thinking about it based on the two very, you know, public hearings we have had.

I have actually asked the folks, fiscal folks through the state to give me an assessment of whether they thought -- how reasonable they thought it was that the Court Administration could absorb these kinds of increases over a four-year period, given where we thought the fiscal situation of the state was. And could they do it in a way that there was no net increase, is what they are claiming; right? And so there is that.

Then Jim just alluded to it, and I apologize for the lateness, because I know we had said we would try to send some fiscal information around on the state's condition.

The problem is, of course, that the government mid-year report, which is the best overall statement of the state's fiscal condition, hasn't been released yet. But, in the state's bonding authority, when the state goes to market, as all of you know, they give an official statement. That official statement has information about the fiscal condition of the state. So, I just pulled two pages from that latest official statement, which I sent around to folks just before the meeting started. I just looked at it yesterday because I was looking for something to pass around.

And I think there is some -- I shaded some pieces in there. And I think the reason you are hearing these

And I think there is some -- I shaded some pieces in there. And I think the reason you are hearing these questions, especially from me, is that I think we are entering a period where the state is going to have some very, very difficult fiscal choices to make because of the Medicaid. Anyway, I sent that material around.

CHAIRMAN CARDOZO: I see. I just got it. I obviously haven't had a chance. We literally just --

MR. MEGNA: I apologize. I just wanted -- the mid-year is the best. That's a 200-page report on the state's fiscal condition. It is just not out yet, so.

MS. HORMOZI: So my question is -- I apologize.

MR. LACHMAN: You go first.

MS. HORMOZI: You have been waiting.

MR. LACHMAN: We are all waiting now, go ahead. 1 2 MS. HORMOZI: Is there a way to make it conditional? So, if you said, yes, we would approve the 3 increase so long as they would never have to ask for -- do 4 you know what I mean? As long as it is incorporated within 5 a budget that does not then need an increase? 6 7 CHAIRMAN CARDOZO: In effect impose the 2 percent increase in the -- their budget, I assume, wholly apart 8 9 from this issue, this issue is out, might increase within the general standard, what is it, 2 percent? 10 JUDGE ENG: Yes. 11 CHAIRMAN CARDOZO: Are you saying they wouldn't 12 increase it on that point? Or as I understand what they 13 are saying, there are saying we think with the ordinary 14 15 increases, and I am just reading into what they said, with 16 the ordinary increases that are in our budget, that they have increased non-judicial salaries dictated by a 17 18 collective bargaining agreement, for example. MS. HORMOZI: Right. 19 20 CHAIRMAN CARDOZO: So they are saying even within those assumed increases we think --21 22 MS. HORMOZI: Absorb it by cutting from other 23 parts. 24 Look, I think their point is a good one.

the state's fiscal year, right, we are doing it to be

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fiscally responsible, and raises are always wonderful, but if you are in a place where you can't provide the raise given your condition, is this something that you can make conditional to the extent that it is within a budget that is not -- that doesn't need an increase for it? And I don't know if there is so many variables that we would never be able to do that.

CHAIRMAN CARDOZO: I think that's getting pretty complicated.

MS. HORMOZI: I don't know if we have the authority.

CHAIRMAN CARDOZO: I don't know if we have the authority either.

JUDGE ENG: This would probably be out of our.

CHAIRMAN CARDOZO: Seymore?

MR. LACHMAN: Another area. The question, I very much appreciate the material I received over the weekend and before that, but something was missing. I couldn't think of it until today. And that is, I wanted to see the comparability of salaries in terms of states -- not South Dakota, not Wyoming or Montana, but whose population is close to ours. Texas.

JUDGE ENG: California.

MR. LACHMAN: California, Texas, which have more people than we do, and Florida, which is neck in neck with

1	us, Ohio, Illinois, Michigan. But you can leave out
2	Wyoming and Montana.
3	CHAIRMAN CARDOZO: I am looking at what we had
4	gotten from OCA. Do you recall?
5	JUDGE ENG: I don't.
6	MR. LACHMAN: There is no comparability of
7	salaries.
8	CHAIRMAN CARDOZO: I am not avoiding your
9	question. I am just looking at what
10	MR. LACHMAN: Right. I spent a couple of hours
11	looking at it, but it wasn't there.
12	CHAIRMAN CARDOZO: It only says how it is set.
13	It doesn't have the amounts.
14	MR. LACHMAN: It would be good to have the
15	comparability, the differences that exist between major
16	urban states and New York State.
17	CHAIRMAN CARDOZO: I guess the only thing, the
18	closest we have to that is OCA's statement that on average
19	we were we are the highest gross salaries, but with
20	cost-of-living we are 29th, so they do say that.
21	MS. HORMOZI: But we are the highest, yes.
22	MR. LACHMAN: I think it is important to say or
23	for us to notice what the other large states' salaries are.
24	CHAIRMAN CARDOZO: I am not arguing with you what
25	I am saving what we have in front of us as I recall is

1 just the statement. 2 That's right. We pay the highest MS. HORMOZI: salaries right now. 3 MR. LACHMAN: We pay higher than California? 4 MS. HORMOZI: That's what OCA stated, yes. 5 6 MR. LACHMAN: California has 36 million people to 7 our 19 million. We are neck in neck with Florida, what about Florida? 8 9 MS. HORMOZI: We don't have a breakdown. MR. MALATRAS: We have what OCA brought up. 10 MR. LACHMAN: Texas has 5 million more people 11 12 than New York. 13 CHAIRMAN CARDOZO: Just one second. Let's have one person at a time. 14 15 MR. MALATRAS: The nominal salary, I think the adjusted cost-of-living index thing, people are unwilling 16 to talk about regional businesses and I don't think we 17 18 should entertain that. No one says, the Governor of the State of New York's salary is 179,000 but adjusted for 19 20 regional differences it is only -- we should be going on nominal salaries. 21 22 Nominal salaries we are the highest, number one, on top with the District of Columbia. Then California is 23 24 Illinois, Hawaii, South Carolina, Washington. three.

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Florida, for instance, is 25th; New Jersey is 12th;

1	Pennsylvania is 11th; Texas is 34th; Massachusetts is
2	9th in the nation.
3	MR. LACHMAN: Can we have that information?
4	MS. HORMOZI: It is on page 21.
5	MR. MILLER: The OCA submission has a chart of
6	nominal salaries.
7	MR. MADONIA: Can I go back to the budget issue
8	for a second?
9	CHAIRMAN CARDOZO: Let me just add, page 17 of
10	the OCA submission has the salaries of every the Judges
11	in every state, both nominal salary and cost-of-living
12	salary, so that is set out. So California, the salary of
13	the Judge is 207,000 nominal salary, and on a cost of
14	living basis
15	MR. MALATRAS: We are still higher than
16	California, even with their cost-adjusted salary we are
17	higher than California, not by a lot.
18	CHAIRMAN CARDOZO: I am sorry?
19	MR. MALATRAS: We are still ranked higher than
20	California in salary.
21	CHAIRMAN CARDOZO: Right. We are \$400 above
22	California on a cost-of-living basis.
23	MR. LACHMAN: On an annual basis?
24	CHAIRMAN CARDOZO: Cost-of-living basis.
25	And Florida is 25th at 160,000 and on a

cost-of-living basis is 19th, above us at 154,000. 1 2 It is on page 17 of the OCA submission. Peter wanted to say something. 3 MR. MADONIA: I want to go back to the issue on 4 5 the budget. As I listen to OCA, at least in my own way, maybe I made assumptions, because they can self-fund this, 6 notwithstanding increases, no increases, that it is small 7 8 enough even in the aggregate against their overall budget, 9 they will find the money. MS. HORMOZI: The question is, can we force that? 10 I mean, in theory they can say that. Like, oh, we will 11 self fund it. But next year something happens and they are 12 13 like, actually, we can't, we need an increase because of X, Y and Z. 14 15 MR. MADONIA: Who would they make that case to? MS. HORMOZI: In their budget, when they are 16 asking for their budget. That was my very awkward question 17 18 that I was trying to get at. They did make that comment, which I think is great comment, but then how --19 20 CHAIRMAN CARDOZO: They had trouble when they tried to sell their last budget to the legislature. 21 22 MR. MADONIA: If they are not making the argument 23 now, it gets a lot harder to make down the road once this 24 is resolved.

I have to agree. OCA is unique in

JUDGE ENG:

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that the budget is overwhelmingly personnel. Personnel costs, of course, can be forecast with some accuracy. As Mr. Cardozo said, subject to collective bargaining agreements, they have a forecast. They have a forecast of what it is going to be. So I take that commitment to heart. I think that they are speaking authoritatively when they do.

MR. MALATRAS: That, Judge, gets to the heart of the point. It is harder, I think this is an important question for us to consider. We are the ones setting this schedule, for instance. And especially if they guide us as they can contain the cost of this in their dis appropriation. When we first started -- I'll get to the point, troubling fiscal times. Budgets were flat. were flat from the courts, they were flat from the legislature and they were 10 percent cut in (inaudible). But assuming in their analysis of the normal increase, 2 percent. If that's the case, then that's a different consideration. Especially if there is a fiscal problem coming down the pike where they are not going to have 2 percent. And if it is all personnel costs, those are the toughest things because those are fixed costs. So it is not as if you can say, well, we are going to take away 5 percent of our overhead. If it is largely personnel costs in a budget, those are actually harder to offset in

order to increase raises that you are saying you will do within your old budget without any revenue, is my point.

I think those are the concerns we have before we set whatever that price is, this scale is. Those are the concerns we have.

JUDGE ENG: In my limited experience with personnel cost, you can offset by allowing a reduction through attrition; through some of the incentivized retirement packages; not filling lines and vacancies. There are devices that I have some familiarity with. So it is not as though you are locked into a particular number that cannot be adjusted or compensated for.

MR. MALATRAS: Judge, the argument has been that the courts are overwhelmed with caseload. So if the position of OCA for us is that, we will be fine, they will take on this responsibility, but the Commission forced us to attrit, you can't do buyouts without state approval anyway. You can't do that independently.

You can't do collective bargaining and give back outside of the bargaining agreement. Many of those things you have to be entitled to, which is not considered here.

But if that's the case, I think we do have to consider that then. If you say four years from now the cost will be \$8 million to the judiciary, but it may be we are now being taken out of 8 to \$10 million or whatever it

is the costs that we have to offset, that's a different conversation. Before we vote as a Commission, we have to be mindful of or we have to say, that actually isn't a consideration for us. You cannot actually say dispositively we will be able to contain these costs ourselves without some level of payment. We just have to make a decision independent of what the judiciary is saying.

CHAIRMAN CARDOZO: If --

MR. MEGNA: Go ahead, I am sorry.

CHAIRMAN CARDOZO: I just ask, if our mandate is to say what the salary shall be three years from now, that's what we are required to do by statute, there is a reality here. Your point may be well taken that assuming OCA in good faith today, something might dramatically change three years from now. Does that mean that we should say the salary won't be whatever we are saying but should be something less?

MS. HORMOZI: We can say that. We can do that.

CHAIRMAN CARDOZO: I guess, isn't our choice -- I
guess to make my point, let's assume -- let's assume that
we all agree that the salary next year should be, however
we arrive at it, \$215,000. We have to say the year after
that it will be \$217,000 or link it to something. We can't
say -- what we can't say -- what we can't say --

1	MR. MALATRAS: I guess what we are saying, it
2	changes our analysis how we consider this. I don't think
3	then there is a material fact for the commission to
4	consider to say OCA, I think they are putting it in all
5	they are doing this rationally. We are doing this with the
6	intent of actually trying to take these costs on. I am not
7	prescribing motivation. I think they are trying to do the
8	right thing. I don't think we can use that. So it does
9	change from we can take these costs on ourselves so
10	therefore this should link us to the federal thing. I
11	think that would include you do a raise this year and not
12	the next three years. I think that's a consideration we
13	have.
14	MS. HORMOZI: That's what you are trying to say,

MS. HORMOZI: That's what you are trying to say, right? A raise next year but flat for the following three.

CHAIRMAN CARDOZO: What we are doing then is saying, even if things turned out the way OCA predicts, the salary would be that much less. That's, I guess what you are saying, it is a fact -- we can't mandate what OCA's budget will be three years from now.

MS. HORMOZI: But we can --

CHAIRMAN CARDOZO: We can take that fact into account.

MS. HORMOZI: Right, in setting the four years. CHAIRMAN CARDOZO: In setting it. Which has the

potentially negative implication for them.

MS. HORMOZI: Right.

CHAIRMAN CARDOZO: Let's try one at a time here.

Peter.

MR. MADONIA: I want to be careful. OCA got up there and said, we can self fund this. We will figure out how to do it, over four years. We have to believe them or not. If we believe that they said that in good faith and they run into a problem three years from now, they will have to figure it out. What that means, I don't think it is this Commission's responsibility. I think our responsibility is to make a decision on what they have asked for, and how they decided to pay for it. We either take that on faith or not, I think, at some point.

MR. MEGNA: I am not -- let's take one step back. Because maybe I jumped ahead a little.

I agree with what Peter just said. My point is a little bit different, which is, I want to be -- because I think Peter started out this conversation by saying, and there was a conversation which I think, because I have done this my whole life, gets confusing, what do they mean by they are going to absorb the cost? That to me is always -- does that mean, well, we are going to get 2 percent increases because we have gotten 2 percent increases the past four years and we will fit it in that? Or does it

mean, if the world turns to flat, the way the New York

State Budget Commission says it is going to, are we going
to stay and we have to stay flat for the next four years?

We are going to stay flat because we said we are going to
absorb the cost of these salaries. I think that's a
question for OCA which I am sure they can answer. And then
it is up to us to think through the realism of that over
time.

I am not -- I am not questioning the fact that they are committed to doing what they say they are going to do. The question really is, in the current fiscal environment, number one, what is it they are actually saying they will do. They will fit within a growth rate? What if that growth rate is not reasonable because they are just not going to be able to do it?

CHAIRMAN CARDOZO: What is it --

MR. MEGNA: So it would just be -- I think it is just another question for them, which I think --

CHAIRMAN CARDOZO: What would you ask them to say?

MR. MEGNA: It is something for us to think about is all I am saying.

(The following proceedings were stenographically recorded by Senior Court Reporter Monica Martinez)

CHAIRMAN CARDOZO: What is it that you think if you ask the question, what is it that you want, that they could say other than saying based upon the facts and our projections, collective bargaining agreement, et cetera, we believe that our budget will not able to absorb within the standard two percent, this increase; what else could they say?

MR. MEGNA: Well, I think that it would be, just to me, a fact to know if they are building any growth into their existing assumption about what it means to absorb the salary increase.

It is easy enough for every agency in government, everyone that I ever worked for to say I'm going to absorb salary increases at the same time that my computer budget increases by five percent. I mean, all dollars are green in that sense. I guess I'd like to know what their assumptions are about growth in their budget over the next four years.

CHAIRMAN CARDOZO: All right.

MR. MEGNA: It is a question, really.

MR. MALATRAS: I guess they raise this as the way of making it more palatable for us. I think even to make a decision we want, we need a decision pending that, but this was such a sell point when they testified that I think some of these questions are, we want to

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hear from.
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                 CHAIRMAN CARDOZO: Anything else on this point?
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       All right.
                 So then let me turn, if I can, to I think the
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       basic question, leaving the -- I think this is what I
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       will call the COLA issue that we're --
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                 MS. HORMOZI: Yes.
                 CHAIRMAN CARDOZO: We also thought the first
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       issue we have to decide is what are we paying the
       salaries to. Putting the COLA issue aside, the last two
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       commissions pegged it to the federal district court
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       salary. We heard a lot of the testimony as to why that
       should be.
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                 Any suggestions, one way or the other, as to
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       which way we should go?
                 MR. MADONIA: I can't see a reason to change
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       it, at this point. What would be the basis for the
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       change?
                 JUDGE ENG: What other meaningful pay would
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       there be in the judicial world, either federal or state?
                 MR. LACHMAN: Was this discussed in the
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       previous commission, this issue?
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                 MS. HORMOZI: It was discussed. And there were
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       descenders.
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                 MR. LACHMAN: There were.
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MS. HORMOZI: Yes.

CHAIRMAN CARDOZO: The descent was based upon the future though, from what the standard should be.

MS. HORMOZI: I think there was a lot of discussion of why would we, to your point, Seymour, federal judges, state court judges, there was a lot of discussions going on, and then ultimately it was the salaries and the raises and the increase.

CHAIRMAN CARDOZO: Right. At least as all I know reading the report that that report is the earlier report, and actually when the federal, when the state occasionally did set their salaries before the commissions existed, they all were tied to the federal district salary so.

MS. HORMOZI: Yeah, I mean, it is hard to figure out what else to link it to, but it is not --

MR. LACHMAN: What was the position of the minority? Why did they say they wouldn't go on with it?

MS. HORMOZI: To the best of my recollection --

MR. MALATRAS: OCA included on Page 75 of the report, the descending statement No. 5 which downplays that. It is not very long.

CHAIRMAN CARDOZO: Okay. Any -- so how do we feel as a group as to whether linking to federal district court salaries is the appropriate measure?

MR. LACHMAN: I have reservations. I had lunch with a friend of mine who is a New York State Supreme Court judge, and he said that there are differences between us, meaning him as a Supreme Court judge and Federal District judges, and he outlined some of those differences, and they were cogent in terms of the Federal District appointees, and his opinion could be more qualified since they are appointed by the Governor, approved by the state senate where as the, our position would be not the same as theirs.

Now, this is one state Supreme Court judge and he gave examples, and they were good, but not permitted to discuss them now since he is an incumbent state Supreme Court judge, and he thought there should be another means by which we can consider these increases, and --

CHAIRMAN CARDOZO: What is the other means?

MR. LACHMAN: On their other means, I'm searching.

CHAIRMAN CARDOZO: Well, you know --

JUDGE ENG: I don't know any other means in recent history. I can recall the salary was Supreme Court justice went from 113 to 136. Pegged dollar for dollar with the salary of a Federal District judge and the courts from thereon. So we're talking about going

back decades. There hasn't been any other standard. If you are going to peg it to the standard, we can identify an arbitrary number.

As I pointed out weeks ago, New York State
Supreme Court justices made more than Federal District
judges until 1976. Before that, they made significantly
more. 25 percent more, as a matter of fact. It was
1976 as a bench mark year. But the --let me ask you
this, did your colleague, friend, speak to differences
in judicial workload, perceived differences in the
caliber of appointee, just generally.

MR. LACHMAN: Yes, he did.

JUDGE ENG: Both of those?

CHAIRMAN CARDOZO: And the difference between the Wyoming Federal District judge --

MR. LACHMAN: And Montana.

CHAIRMAN CARDOZO: All part of the criticizing, but they are living in a very different cost of living atmosphere than a judge in New York City. And so when you say that pegging this to Federal District salaries maybe inappropriate, you are also taking into account the Federal District judges in New York are paid as a practical matter a lot less than Federal District judges in other places, which is why New York pegging it to a Federal District salary is still 29th in the nation

among them.

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So I don't, you know, there are certainly some Supreme Court judges like in any world maybe quote, "better," unquote than others. That is the nature of life. Having spent my life in the judiciary, I think there are some terrific judges and not so terrific judges. And as Judge Eng said, remembering that the state legislature, when it was setting salaries, always pegged it at a minimum to the Federal District salary, sometimes higher. The last time it did things independently it was just hitting the Federal District salary, and then the last two commissions, leaving the inflation issue to decide, at least the majority vote of the two commissions linked it to Federal District salaries, and as I, you would he know better than I, as I read the descent, the descent was concerned on the COLA point.

MR. LACHMAN: COLA.

MS. HORMOZI: Yes.

CHAIRMAN CARDOZO: And --

MS. HORMOZI: To separate.

CHAIRMAN CARDOZO: Trying to separate first.

MS. HORMOZI: Yes.

CHAIRMAN CARDOZO: Seems to me that, you know, what should the pay be, we can then have the discussion

1 that --2 MS. HORMOZI: That is right. CHAIRMAN CARDOZO: -- that is suggested. 3 I think we do want to see, we don't want to pick a 4 number out of the air, and it seems to me that is the 5 6 most relevant factor. MR. MADONIA: Well, if we are going to change 7 8 it, we have to explain why. 9 MR. LACHMAN: Why. MR. MADONIA: Rational. 10 11 CHAIRMAN CARDOZO: I mean, the assurance, I must say we heard testimony to this effect, the 12 assurance that the judges have that they are going to be 13 getting the salary, you know, leaving the COLA point 14 15 aside a moment, not that that is not part of this, makes a tremendous difference. When you think of a judge, 16 many who obviously take a pay cut when they become a 17 18 judge, um, think back to what happened when their salaries didn't increase for what was ten years. 19 20 JUDGE ENG: Thirteen. 21 CHAIRMAN CARDOZO: Thirteen years their salaries didn't increase. 22 23 JUDGE ENG: I looked every year. 24 CHAIRMAN CARDOZO: And so that we are now into

a situation where the judges can say, we heard this from

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a couple of the witnesses, yeah, I'll take a salary cut but I'll be a state Supreme Court judge, what have you, and I know I'll be getting X, Y, is a very significant recruiting point.

MR. LACHMAN: Michael, the same can be said of the legislature. Our increase, well, we, 19 -- sorry, 2056, with an increase, and then in -- twenty years ago we had legislative increases. 25 years ago. And it was the same until last year. So, quarter of a century there was no increase. It was \$79,500. So we should also be careful doing not only judicial salaries, but also legislative salaries, and executive government salaries. And our consideration should be noticed in terms of that.

CHAIRMAN CARDOZO: But --

MR. LACHMAN: Even though we'd be doing legislative and executive salaries next year, we should realize that whatever we do with judges will have some bearing upon the other two that we have to do next year.

CHAIRMAN CARDOZO: I think that is a fair point other than the legislative salaries has the other wild card in, with respect to the outside income issue.

MR. LACHMAN: Right.

CHAIRMAN CARDOZO: So that was rejected by, it was rejected by the court. That -- I don't know that --

MR. LACHMAN: That was the New York State 1 2 Supreme Court? 3 CHAIRMAN CARDOZO: Yes. 4 MR. LACHMAN: Or Appeals? 5 CHAIRMAN CARDOZO: No, the Attorney General 6 withdraw her appeal from it. So the case is over. 7 Okay. I'm not sure -- I hear the concerns. I think there is a general consensus that we have to come up 8 9 with some standard given the history the standard seems to be that the Federal District salary is the right 10 11 standard. Is that a fair statement? 12 MR. MALATRAS: I'm not ready to sign off on 13 that. I think that is just one mechanism. I'm not 14 15 saying --MR. MEGNA: Um, I think I asked, it is material 16 that you sent already. I know Jim read off the states. 17 Do we know if any of the other states are pegged the 18 same way we were discussing? 19 20 CHAIRMAN CARDOZO: Yes. The material I 21 distributed last night which I just had gotten from OCA lists about four or five states that peg it as a 22 percentage of the federal salary, of the federal salary. 23 24 Not at hundred percent, but there is, I forget, three or 25 four states. District of Columbia salaries are set at

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Federal District court salaries. There are three or
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       four other states, stated as a percentage of the Federal
       District court salaries.
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                 MR. MEGNA: Any of the big states?
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                 CHAIRMAN CARDOZO: Sorry?
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                 MR. MEGNA: Any of the large states?
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                 MR. LACHMAN: Texas, Florida.
                 CHAIRMAN CARDOZO: I'm just looking.
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                 MR. LACHMAN: Nothing.
                 MS. HORMOZI: Maybe a percentage, certainly.
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                 MR. LACHMAN: California.
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                 JUDGE ENG: California is 207 as compared to
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       Federal District court of 210. It is sort of right
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14
       there.
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                 CHAIRMAN CARDOZO: Yeah.
                 MR. LACHMAN: What do they pay to get 207?
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                 JUDGE ENG: You know, I don't know.
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                 MR. MALATRAS: State employees of California,
       those increases I thought they --
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                 MS. HORMOZI: How do our judicial salaries -- I
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       apologize, I'm sure it is in the material, compared to
       like the salaries of executive, I mean.
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                 CHAIRMAN CARDOZO: It is in the material.
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                 MS. HORMOZI: Yeah. Are the judges paid a lot
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       more than executive branch?
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CHAIRMAN CARDOZO: I don't think you can make a 1 2 3 MS. HORMOZI: Sweeping. 4 CHAIRMAN CARDOZO: -- sweeping statement. 5 MS. HORMOZI: Okay. 6 CHAIRMAN CARDOZO: It is a whole bunch of, the 7 Governor. MS. HORMOZI: Clearly, the Governor. 8 9 CHAIRMAN CARDOZO: A whole bunch of executive salaries --10 11 MS. HORMOZI: In there. I have to go back. CHAIRMAN CARDOZO: I'm not sure you can --12 MS. HORMOZI: Make a sweeping --13 CHAIRMAN CARDOZO: Any --14 15 MS. HORMOZI: Got it. CHAIRMAN CARDOZO: -- statement. 16 Well, so as I understand, Jim and Bob are 17 18 saying that they are not quite ready to say we should focus it to the Federal District salary, is that a fair? 19 20 MR. MEGNA: My concern is slightly different. 21 I really am concerned, maybe just based on past experience given where we are in the economy and other 22 places in terms of this whole issue that I sent around 23 24 today, I really am looking forward to a little bit more 25 physical material to try to grapple with the question

of making a four year commitment. I'm not saying that 1 2 linking to the judicial, to the federal judicial process is the wrong process. I'm saying, I don't know that 3 4 linking to a four year commitment right now is the right 5 thing, and still want to think that through a little 6 bit. 7 CHAIRMAN CARDOZO: I guess my only point is we've got, we have to make set four years worth of 8 9 salaries. That is what we're required to do. So if that is what we're required to do, we've got to decide 10 how we're going to do that. 11 MR. MEGNA: Yes, but that does not mean we have 12 to increase them from four years. 13 MS. HORMOZI: No, no. So I think the 14 15 discussion was --16 MR. MEGNA: That is all I'm saying. 17 MS. HORMOZI: -- we can say no COLA's, period, 18 right, but we'll still link it to the Federal District judge so some of us can say we don't think we should 19 20 give any increases, so it is the base, but then it 21 decreases, right. 22 CHAIRMAN CARDOZO: Yes. I mean, I think --23 MR. MADONIA: Just on the other issue, if 24 we're going to peg it to something else, A, what is it?

And, B, we have a limited time to debate that because

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we're falling into a whole new agenda item on -- I think will be a big one, extensive conversation and time limits. If somebody has an alternative, I hope we put it on the table sooner than later.

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CHAIRMAN CARDOZO: Seems to me we have to make a decision. Remember, after we decide what to do we have to write, I assume it will be me, to write a report. So I'm not about to -- you know, I'm going away Christmas week. I'm not about to cancel my plans, and I don't think any of us are, and so I'm not disagreeing that we should, if you want more information we should get it, but we've got to get it immediately. And I think, I think past salaries, I think we have the information. Other states, I think we have as much information that as a practical matter we're going to get. If we can get more information from the State of New York in the next couple of days, fine. But I think we then have got to, got to make a decision, because then we have to write a report and you have to approve the report.

MS. HORMOZI: Right.

CHAIRMAN CARDOZO: So we really are running out of time.

Let me just come back.

MR. LACHMAN: Excuse me. Before you come back,

I would like to go back to what Mitra said and ask the 1 question, can we give them over the next few years 2 COAL's rather than increases in terms of numbers. 3 4 CHAIRMAN CARDOZO: Well, that is exactly the 5 same thing. 6 MR. MADONIA: Yeah. 7 MS. HORMOZI: Freeze the COLA though. MR. LACHMAN: Yes. 8 CHAIRMAN CARDOZO: Sorry, freeze or free? 9 JUDGE ENG: Freeze. 10 11 MR. LACHMAN: Freeze. CHAIRMAN CARDOZO: Freeze the COLA. 12 MR. LACHMAN: Or the opposite, give them 13 increases in terms of the COLA they will be getting, and 14 15 nothing else, depending upon what govern, and how much we think we are in the black or the red in terms of --16 17 CHAIRMAN CARDOZO: Not sure what you are 18 saying. MS. HORMOZI: Seymour, I think we can say they 19 20 don't get any increases in the next four years. We can 21 say this year they get two, begin taking Michael's number, 215, next year they get 215,500, we can then 22 23 specifically say what they get every year. 24 MR. LACHMAN: Right. 25 MS. HORMOZI: I think what gets harder is then

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try to theoretically link it to either a budget or
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       trying to keep it within their budget, assuming flat.
       I think those things then become harder, but correct me
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       if I'm wrong, Michael, we can say this year it is 210,
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       next year it is $210,900, the year after it is 212, year
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       after that it is 250. I think we can dictate the
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       numbers for each year.
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                 CHAIRMAN CARDOZO: Right. That cuts both ways.
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                 MS. HORMOZI: Yes.
                 CHAIRMAN CARDOZO: Maybe too much, maybe too
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       little.
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                 MS. HORMOZI: Totally agree. If he's trying to
       figure out how much authority we have, we have the
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       authority to do that.
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                 CHAIRMAN CARDOZO: We have the authority.
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                 JUDGE ENG: We do.
                 CHAIRMAN CARDOZO: We have the authority.
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       think as I look at the past, it seems like people agree
       that what they are being paid today is the right amount.
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                 MR. LACHMAN: That is because it is higher, not
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       lower.
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                 CHAIRMAN CARDOZO: But then the question that
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       we're struggling with, yes, everything else being equal,
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       if it is right today, then the COLA would seem right
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       going forward.
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MR. LACHMAN: Next year, and the year after. 1 2 CHAIRMAN CARDOZO: Barring something unforeseen is really what we're saying, isn't it. 3 4 MR. LACHMAN: Yes. 5 CHAIRMAN CARDOZO: And how do you do that? 6 federal COLA automatically goes into effect subject to a 7 declaration of a natural emergency by the President. I don't know that the Governor statement over national 8 9 emergency. 10 MR. LACHMAN: You mean state emergency, rather 11 national. CHAIRMAN CARDOZO: Well, not sure, but let's --12 I think there are a couple of other fairly minor, 13 relatively minor issues. 14 15 MR. MEGNA: Michael, can I on that issue, I'm just kind of curious. 16 17 So the feds have, sounds like the President, 18 Congress has total discretion over what this percentage increase will be? 19 20 CHAIRMAN CARDOZO: No. 21 MR. MEGNA: To a federal judge? 22 CHAIRMAN CARDOZO: No. 23 JUDGE ENG: No. 24 CHAIRMAN CARDOZO: It is based automatically on a cost of living index that is --25

1	JUDGE ENG: Lower than.
2	CHAIRMAN CARDOZO: Lower than the CPI.
3	JUDGE ENG: Lower, yes.
4	CHAIRMAN CARDOZO: The employment cost index.
5	MR. MEGNA: You mentioned an opt out. If the
6	President what?
7	CHAIRMAN CARDOZO: The federal salary shall be
8	increased based upon the employment cost of increase,
9	cost index, subject only to a negative declaration of,
10	declaration of emergency by the President of the United
11	States.
12	MR. MEGNA: Could New York condition be
13	conditional as well?
14	CHAIRMAN CARDOZO: Well, I guess if we had an
15	objective.
16	MR. MADONIA: Wouldn't that be legislative as
17	such?
18	CHAIRMAN CARDOZO: I don't know that there is
19	the equivalent.
20	MR. MEGNA: There is. I believe budget
21	language there is always the ability of, in certain
22	statutes, for increases to move forward unless there is
23	a physical condition declared by the Governor or some
24	other entity. If language like that existed, would that
25	violate on charge?

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JUDGE ENG: I think it is beyond --
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                 CHAIRMAN CARDOZO: I think that would be a real
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       issue.
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                 JUDGE ENG: It is not something that is spelled
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       out.
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                 CHAIRMAN CARDOZO: Yeah.
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                 JUDGE ENG: I would think so.
                 CHAIRMAN CARDOZO: I think there is a real
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       issue.
                 MR. MEGNA: Just asking.
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                 JUDGE ENG: No, I --
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                 CHAIRMAN CARDOZO: I certainly don't think any
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       of us would want all our hard work to be thrown out on
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       that.
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                 MR. MEGNA: Well, it wouldn't be thrown out.
       It would be conditional.
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                 CHAIRMAN CARDOZO: No, but if the court, if
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       someone challenges and says, then you would be back in
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       the legislature having to set the whole salary
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       structure.
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                 MR. MEGNA: Got it.
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                 MR. MADONIA: I think you raised two good
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       questions. One is OCA assuming increases or when they
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       say we can fund this internally, we'll fund it
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       internally. And the second is, can you do it without
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service cuts which is the other issue raised. It is, 1 2 you know, can you figure this out, run your place, and pay for it without reducing what is the big, big issue, 3 case law, et cetera, et cetera, without affecting those 4 things. Answer from OCA is, yes, we have to take them 5 6 at their word or not. All make an individual decision 7 around that. MS. HORMOZI: Yeah, although I guess Bob's 8 9 question, what I would want to know, assuming there is a flat budget and not the two percent increase every year, 10 if they can still afford it and not have service cuts. 11 MR. MADONIA: When you say we can self fund 12 this, they didn't say we can self fund this under the 13 following assumptions. I think we are each making the 14 15 16 MS. HORMOZI: Same. 17 MR. MADONIA: One would be right, one would be 18 wrong. MR. MALATRAS: Peter, it is an important point. 19 20 If I'm putting in budget request, eight percent, that is what I'm assuming, that is a whole different 21 22 conversation upon zero. It is relevant to the --23 MR. MADONIA: I'm agreeing with you. 24 MS. HORMOZI: I think we all are. 25 MR. MALATRAS: You have to consider, for me,

you make whatever decision you want. If the chief, at 1 2 the end of the day, made this point that we have to self fund it, get increases that way, will it require that we 3 -- ten percent of the work force to do it, I'm almost 4 uncomfortable with that, quite frankly. In order to get 5 6 there, I think it is a relevant question about what 7 their assumptions are frankly. They made the point, we would self fund. Bob's point, when people make those 8 9 statements, they make it based on something. Are they going with their budget request or what they normally 10 get from the legislature and -- and the past practice 11 over the last previous years when there is physical 12 crisis, the agencies, institutions have about been flat 13 board cut. So if they can self fund -- write-offs, 14 15 whatever, it is fine, but we want to know what it is they are talking about. I don't think it is an unfair 16 thing. It is pertinent to the discussion. 17 18 MR. MADONIA: I guess I'm not disagreeing with 19 you. 20 MS. HORMOZI: We are all agreeing. 21 MR. MALATRAS: This is from OCA themselves. CHAIRMAN CARDOZO: Jim, what you are saying is, 22 23 OCA explain what you mean that this can be absorbed 24 within your budget. What assumptions --

MR. MALATRAS:

Correct.

1 CHAIRMAN CARDOZO: -- are you --2 MR. MEGNA: Under what parameters. CHAIRMAN CARDOZO: Not arguing. Want to make 3 sure we're asking OCA the right question. 4 5 MR. MALATRAS: That is right. 6 CHAIRMAN CARDOZO: Anything else? 7 JUDGE ENG: No. I was just, I'm just saying that the Chief Judge over the Excellence Initiative is 8 9 taking steps towards reducing the backlog and the number of cases. There is mandatory mediation, for example, in 10 cases. In the Appellate Division, mandatory conferences 11 regarding settlement. They are taking affirmative steps 12 towards reducing the backlog. 13 14 The question is a fair question, but we will 15 see what they can, how they can address this. CHAIRMAN CARDOZO: Okay. 16 So let me go, I think there is another issue 17 18 which is, the last commission they specify what the salaries should be below the Supreme Court stating it in 19 20 terms of the percentage that they said the family and county and surrogates would be paid at 95 percent. 21 New York City Civil and Criminal courts at 93 percent. 22 23 City courts at, Housing court judges at 90 percent. And 24 then --25 MR. LACHMAN: How are those numbers reached?

CHAIRMAN CARDOZO: And they, since the Supreme 1 2 Court as we all know is the top trial court, and the courts below that are, I don't want to say inferior, I 3 don't mean that in the negative way but, for example, 4 civil court judges, their jurisdiction today is limited 5 6 to \$25,000. Criminal court judges decide basically 7 misdemeanors and non-felonies, and so barring court merger, which is another issue we discussed in Albany, 8 9 and with -- but at the moment we have a whole tier of courts, so they impose those percentages, and actually I 10 don't think in all the testimony we received, we've 11 heard from the surrogates, we heard from the family 12 court judges and all. Didn't seem to be any complaints 13 14 about that. 15 MS. HORMOZI: I think there were a couple, 16 requesting --MR. MADONTA: 17 Yes. 18 JUDGE ENG: Civil court judges clarity. MS. HORMOZI: There were a few that wanted 19 20 clarity. 21 CHAIRMAN CARDOZO: Seems to me that the status

MR. MADONIA: Well, I mean, I defer to both of you. You know a lot more about the structures than I

They are not all going to be paid at the Supreme Court.

quo is a practical matter. We have to do something.

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do. They don't fill all the boxes for either one or two to relitigate everything.

CHAIRMAN CARDOZO: That is right. But then let me just put on the table one last point. What they did say four years ago was that if a, basically some judges in New York were already at surrogates.

MR. LACHMAN: New York State or New York City?

CHAIRMAN CARDOZO: New York City, were already
at a higher percentage than the 95 percent. They
recommended that that continue.

So if the family court judge, I think it was basically New York City issue, if his or her salary was 96 percent of that, you shouldn't change.

MS. HORMOZI: Yeah.

CHAIRMAN CARDOZO: And they are basically recommending that that continue.

With all the other issues we have to deal with, seems to me that that is a logical way to proceed.

Hadn't really generated, as someone said in, when we were in Albany, why don't we wait until court merger, which the chief judge is working on occurs, to solve all these problems, but since that is five years away, at minimum, I don't think we can wait five years.

(Transcript continues on the next page.)

1	MS. HORMOZI: Is that right?
2	CHAIRMAN CARDOZO: It can't be enacted until
3	2021, the second passage.
4	JUDGE ENG: It has to be transitioned, it is a
5	very complex transition.
6	CHAIRMAN CARDOZO: So, is it fair is there any
7	other issues we need to decide that I haven't raised? And
8	I don't mean at all.
9	MR. MALATRAS: I know this is a question for
10	Judge Eng, but one testimony from Albany where everybody
11	said that, you know, they would be happy to adjust pretty
12	rapidly, the Housing Judge actually made, I think, a fairly
13	legitimate point with the new rent regulation regime, it
14	tested the value of the Housing issues.
15	I don't know if there is anything there we should
16	consider or that's something that the Chief Judge sort of
17	adjusts on their own with their administrative acts.
18	CHAIRMAN CARDOZO: I didn't understand.
19	MR. MALATRAS: That was raised in Albany as a
20	matter that that sector has there is so much going on
21	there that we may consider that. I think it would be
22	better for the Court administratively the administration
23	to deal with that if they can. But I would like to reflect
24	that somehow that we could actually adjust for

JUDGE ENG: Right now, as I understand it, the

Housing Court Judges are paid 90 percent of what Supreme Court Justices are paid. Which brings them much closer than they had been historically.

And Housing Judges are a unique office. They are -- they are not members of a judiciary actually. They are --

CHAIRMAN CARDOZO: Administrative Judges.

JUDGE ENG: Yes. They are not -- they are not members of the judiciary they are hearing officers, so to speak. And under the Judiciary Law they are entitled to use the title of Judge to enhance their stature, but they are Referees, so to speak, of the Housing part of the Civil Court.

So, you can also make an argument like that regarding local Criminal Court Judges. January 1, we are going to have tremendous change in the bail laws, the discovery laws, speedy trial. It is an enormous, enormous undertaking to absorb all of that and to apply it effectively.

So, I don't know if we can carve out a distinction. They have a harder chore, more difficult chore, they should be -- they should be given consideration.

I think right now the 10 percent differential is certainly very fair historically. And should be maintained

in light of the nature of that office.

CHAIRMAN CARDOZO: And to keep that let me just add, one of the proposals in the Chief Judge's court merger proposal is to make Housing Court Judges regular Judges which would increase their stature and --

JUDGE ENG: Authority.

CHAIRMAN CARDOZO: As Judge Eng said, those

Judges are neither elected nor appointed by an elected

official. Those Housing Court Judges today are appointed
by the Office of Court Administration.

JUDGE ENG: That's correct, by the Chief

Administrative Judge I think with the incurrence of the presiding Justices. They are appointed, but not by an executive.

CHAIRMAN CARDOZO: They are really at a lower stature. I think you make a very good argument, that is not deserved. But that is the fact of the structure today. I don't think we can be changing that structure within the salary Commission. That's really a constitutional amendment situation.

MR. MALATRAS: The way Judge Eng just said it, there are a bunch of complex new laws on the books across the board among other things, and if we highlight that in the report, because we want to address some of the testimony that people put forward, and this is an easy way

to dispose of that argument.

CHAIRMAN CARDOZO: We will make a note of it. That's a fair point.

Any other issue that we should be discussing?

Let me just ask, we have a meeting scheduled for next

Tuesday. It seems to me what we have -- no one quite wants

to commit on the Federal District Judge linkage, but I

sense that we may get there. And that the real issue, if I

can call it that, is the COLA issue. That we want to know

from OCA what they meant when they said they could absorb

it within their budget.

And at that point in time, I'll try to get OCA to submit some kind of statement to us, I think we have to make decisions.

MR. LACOVARA: Yes.

MS. HORMOZI: Yes.

MR. MADONIA: Yes.

MR. LACOVARA: As difficult as it is, we have to make decisions.

CHAIRMAN CARDOZO: So what I will do, I know

Larry Marks is in Albany right now testifying on this court

merger proposal, but I will speak to him, send him an

e-mail now and speak to him tomorrow, and say, he has to

spell out in more detail, whatever paragraph he said this,

what he meant, what the assumptions are that he did that.

JUDGE ENG: Expand on it.

CHAIRMAN CARDOZO: And then obviously as soon as I get it I will send it to you. And then we should meet next Tuesday at 3:00 as we have agreed and make some decisions.

Is that a fair summary?

MR. MEGNA: I think so.

MS. HORMOZI: Yes.

MR. MADONIA: I would just add, if we are going to make some decisions about what we are pegging this to, and there is some alternative out there, that could happen on Tuesday.

CHAIRMAN CARDOZO: If anyone wants to make a suggestion in the interim, you all have the e-mail addresses, please exchange it.

MR. MEGNA: It sounds good.

CHAIRMAN CARDOZO: Anything else that anyone should raise? Because I -- I would hope -- I don't want to rush inappropriately here. But I think it is time really to make the decisions because you know, this is a report I don't think I can write overnight. And knowing you now for a month or two, I suspect that there may be a comma or two that may be wanted to be inserted in whatever it is that I draft. So I think we really have got to get this done as quickly as possibly can.

1	MR. MALATRAS: Mr. Chairman, we think you are
2	perfect. It is our imperfections that slow the process.
3	CHAIRMAN CARDOZO: Thank you. We will put that
4	in the report too.
5	MR. MALATRAS: That goes without saying, that's
6	just an understood thing.
7	CHAIRMAN CARDOZO: Anything else that anyone
8	wants to raise? If not, next Tuesday at 3:00 we will be
9	meeting here. I assume the two of you will be in Albany?
10	Yes?
11	MR. MEGNA: I think so. I think this works
12	pretty well.
13	CHAIRMAN CARDOZO: Okay. And Peter unfortunately
14	has a meeting, but he can be videoed in remotely as well.
15	All right. Thank you very much.
16	MS. HORMOZI: Thank you.
17	(The meeting stood adjourned to Tuesday, November
18	26, 2019 at 3:00 p.m.)
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Public Meeting
November 21, 2019

				November 21, 2019
	13:16,19;17:12	2:23;5:2;47:20	18:23	base (1)
	adjusts (1)	among (2)	aside (2)	33:20
\$	45:17	27:1;47:23	23:10;28:15	based (8)
410 (1)	Administration (3)	amount (1)	assessment (1)	6:19;8:12;22:3;
\$10 (1) 17:25	8:17;45:22;47:10	36:19	8:15	24:2;32:21;37:24;
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